# **GUIDELINES**

as a means to structure the national summary reports on the European aerospace industry



## 1. NATIONAL SECTOR OVERVIEWS

#### 1.1. Sector structure

- OEMs and important suppliers
- Locations, products, clients and markets
- Item 10 companies (size according to employee headcount)
- Key economic indicators (i.a. order development, turnover, import-export)
- Development of employment (especially permanent staff, precarious work (such as temporary work and contracts for work and labour)

#### **1.2.** Structural changes in the sector / in the companies

*i.a.* technologies, organisation of work, outsourcing, development of qualifications, need for skilled workers

## **1.3.** Economic situation of suppliers and OEMs

*i.a. dependency on certain OEMs, liability and risk, cost and pricing pressure, quality requirements, pressure to be innovative* 

#### **1.4. Opportunities, challenges and future trends** *i.a. qualification & skilled personnel, innovation & technology, research & development, apprenticeships/education and further vocational training*

## **1.5. Europeanisation / internationalisation of the value chain** *e.g. multinational production and supply chains, status of OEMs and suppliers as regards R&D, transfers and outsourcing*

### 2. FOCUS - INFORMATION ON "CHANGES IN DEMOGRAPHY AND EMPLOYMENT"

- 2.1. Employment structure
- 2.2. Age structure
- 2.3. Qualification structure

### 2.4. Operational conditions for:

- Supporting young colleagues (education/training)
- Need for skilled workers (Personnel development)
- Development of skilled workers (qualification)
- Personnel work, promotion of a healthy environment and work structures
- Transfer of know-how (between young & old)

#### 2.5. Employees' interests and approaches to participation and codetermination

2.6. Employment and labour-policy instruments to qualify and develop skilled workers

e.g. new working models / working hours models, qualification programmes, personnel development, age-appropriate work structures, flexible retirement and partial retirement arrangements

- > Which measures have already been implemented /are currently being implemented?
- Which measures are additionally necessary?



#### 3. TRADE UNIONS, CODETERMINATION AND REPRESENTATION OF INTERESTS

#### 3.1. Trade union organisation

(Trade union structures in the company, level of organisation, instruments and fields of action for the workers' representatives)

#### **3.2.** Approaches within the labour policy, bargaining policy and company policy

regarding:

- Securing and development of skilled workers
- Ageing at the workplace while staying healthy and competent (age-appropriate work structures)
- Measures for specific employment groups (age-appropriate work structures)

### **3.3.** Examples of collective labour agreements and company agreements (e.g. for qualification, diversity, personnel development, temporary work, flexibilisation, partial retirement)

## **3.4.** Trade unions' recommendations, suggestions and demands For personnel development and work structures that are able to stem demographic changes

- > On the company level
- > As political measures for the entire sector

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